International Bank for Reconstruction and Development

Administrative Circular

September 5, 1952

EFFECTIVE DATE

Bank Organization

The Management has reached the conclusion that there are advantages to be gained from organizing the operational activities of the Bank on a geographical rather than on the present functional basis, and so focusing at one point within the Bank the responsibility for maintaining the Bank's principal operational relationships with each of our member countries.

Accordingly, effective September 22, 1952, the Loan, Economic and Technical Assistance and Liaison Departments and the "End-Use" Section of the Treasurer's Department will be replaced by the following.

A. DEPARTMENT OF OPERATIONS -- ASIA AND MIDDLE EAST

Director (Vacant) Assistant Director Mr. J. Rucinski Economic Adviser Mr. J. de Wilde

B. DEPARTMENT OF OPERATIONS -- EUROPE, AFRICA AND AUSTRALASIA

Director Mr. A. S. G. Hoar Assistant Director Mr. S. R. Cope Assistant Director Mr. M. M. Rosen Economic Adviser Mr. A. Kamarck

C. DEPARTMENT OF OPERATIONS -- WESTERN HEMISPHERE

Director Mr. J. B. Knapp Assistant Director Mr. O. A. Schmidt Economic Adviser Mr. H. W. Larsen The director of each of the departments listed above is responsible for all the Bank's operational relationships with member states in his area, including: loan operations; assessment of creditworthiness; appraisal of development programs in their widest aspects; general aspects of 18% releases and mobilization of local capital; loan administration, including general "follow-up"; and in consultation with the Director of the Technical Assistance and Liaison Staff for economic survey missions, follow-up on their reports and other technical assistance requirements.

D. DEPARTMENT OF TECHNICAL OFERATIONS

Director Gen. R. A. Wheeler Assistant Director Mr. S. Aldewereld Economic Adviser Mr. E. de Vries

The director is responsible for appraisal of those parts of development programs which relate to specific fields of economic activity, e.g., transport programs, energy programs, agricultural programs, etc.; appraisal of all projects presented to the Bank for financing, in their economic, technical and financial aspects; economic, technical and financial "follow-up" of all projects financed by the Bank; procurement of supplies by Bank borrowers; and the preparation of "commodity studies."

E. ECONOMIC STAFF

Director

Mr. L. B. Rist

The director is responsible for advising the Management and the heads of the operational departments on general economic problems and on the "across-the-board" aspects of the Bank's economic approach to its operations; for conducting general economic and financial studies, foreign investment studies; and for providing statistical services. A Staff Economic Committee has been formed consisting of the Director of the Economic Staff as Chairman and of the economic advisers of the three area operational departments and of the Technical Operations Department as members. This committee will have the responsibility for reviewing and coordinating the economic approach adopted in each of these departments and for reviewing and offering advice on the general economic approach of the Bank in its operations.

F. TECHNICAL ASSISTANCE AND LIAISON STAFF

Director Mr. R. H. Demuth

The director is responsible for formulating recommendations on matters of general concern to the Bank, which do not fall clearly within the scope of any of the operational departments, for example, the proposed International Finance Corporation and the proposed International Development Fund; liaison with the United Nations and the other specialized agencies; general aspects of the Bank's technical assistance program; selection of technical assistance personnel; and for advising the Management and the heads of the operational departments on technical assistance matters in general.

R. L. Garner Vice President

Attachments: Allocation of Countries to Area Operational Departments Organization Chart

Allocation of Countries

to Area Operational Departments

Department of Operations--Asia and Middle East Burna Ceylon China Dependent Territories Egypt Ethiopia India Iran Iraq Japan Jordan Lebanon Pakistan Philippines Syria Thailand

Department of Operations--Europe, Africa and Australasia

Australia Austria Belgium Czechoslovakia Denmark Dependent Territories Finland France Germany Greece Iceland Italy Luxembourg Netherlands Norway South Africa Southern Rhodesia Sweden (Switzerland) Turkey United Kingdom Yugoslavia

Department of Operations--Western Hemisphere

Bolivia Brazil Canada Chile Colombia Costa Rica Cuba Dependent Territories Dominican Republic Leuador El Salvador Guatemala Honduras Merico Nicaragua Panama Paraguay Peru United States Uruguay Venezuela